The Four System Priorities

2018/19 programmes of work

1. System working

Commitment to system working, with common purpose, standards and outcomes for the benefit of the Lincolnshire population. Application of all of our collective resources to deliver better outcomes, while ensuring that we live within the funds available across the system.

- System Coordination
- Meeting national STP requirements
- Strategic Planning
- System Finance & Contracting
- Analytics & Performance
- Diagnostics
- Transport

- Large scale change & OD
- IM&T & Information Governance
- Estates and Capital
- Workforce
- Communications & Engagement
- System Equality and Diversity Assessment
- System Programme Management Office

2. Out of Hospital Delivery

Ensuring out-of-hospital care becomes a much larger part of what the NHS in Lincolnshire does: moving care and resources from acute hospitals to neighbourhood networks providing care closer to home

- *Out of Hospital Delivery Programme:* align & design of services; population health management
- *Integrated Neighbourhood Working and Self Care*: developing core teams, clear pathways including frailty; care home support; neighbourhood networks; strengthen transitional care; determine the role of community hospitals
- *Primary Care*: delivering GP Five Year Forward View
- *Cancer*: supporting people living with & beyond cancer
- *Continuing healthcare*

- *Urgent & Emergency Care*: supporting self-care; extended use of CAS; commission integrated CAS, OOH & streaming; develop Urgent Treatment Centres
- *Planned Care*: demand & referral management; community pain management service
- *Mental Health*: transforming community services
- *Women & Children*: redesigning community paediatrics; delivering Better Births standards

3. Acute Services Delivery

Developing a smaller but more resilient acute hospital sector: considering current and projected future needs for hospital services, taking into account planned developments in prevention, supported self-care and out of hospital care in line with the STP

- *Acute Services Review (ASR):* engagement; developing the pre-consultation business case for the new models of care; consultation
- *Delivering 2018/19 ASR priorities*: Increase elective activity at Louth and elective orthopaedics & general surgery at Grantham; enhance ambulatory pathways at Lincoln PAU; 7 day acute stroke community rehab

- *Urgent & Emergency Care*: A&E redesign
- *Planned Care*: MSK pathway service redesign
- *Cancer*: delivering the Cancer High Impact changes; acute pathway for breast services; prostate rapid diagnosis pathway
- *Women & Children*: redesigning acute paediatrics; delivering the Better Births standards
- *Mental Health*: reducing out of area placements

4. Operational Efficiencies

Maximising NHS service efficiency to increase resources available for frontline services: reducing management costs, increasing the use of technology, procuring more effectively, reducing costly duplication and maximising the benefits of scale

- *Pharmacy and prescribing:* Countywide QIPP pharmacy & prescribing programme ; rationalisation of prescribable products & Off FP10 Supply; electronic prescribing and robotic dispensing in acute care; clinical pharmacists in primary care; repeat prescription management – prescription ordering direct

- *Procurement transformation:* Maximising procurement efficiencies
- *Estates efficiency*: Review of estate by corporate functions
- *Workforce efficiency*
- *Corporate services transformation*: review and implementation of shared services arrangements

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